



Fund Administrator Services For The ULA Acquisition and Rehabilitation Small NOAH Program RFP

Proposers' Conference
Thursday, September 18, 2025



Agenda

- Introductions
- RFP Specifications
- General RFP Information
- Proposal Package
- Questions and Answers



Disclaimer

This PowerPoint presentation includes brief descriptions of the RFP specifications and requirements but does not fully elaborate on all required elements.

Proposers are responsible for ensuring that their proposal is complete and accurate according to the information and requirements contained in the full RFP.



RFP Specifications



Services Solicited (RFP Page 6)

LAHD is soliciting proposals for a contractor to act as a Fund Administrator who will work closely with nonprofits, tenant organizers, Community Land Trusts, affordable housing developers, and other in the social housing space in preserving affordable housing. For the purposes of this RFP, nonprofits are defined as organizations exempt from taxation pursuant to Internal Revenue Code 501(c) (3). Crucially, the Fund Administrator must have experience in affordable housing finance and a track record of successful lending activity in this space.



Services Solicited (RFP Page 6)

To that end, this RFP seeks to solicit qualified Community Development Financial Institutions (CDFIs) or nonprofit financial institutions that have experience lending to nonprofits for the acquisition and rehabilitation of multifamily housing properties. Per House LA Program requirements established by the ULA measure and ordinance, as well as the ULA Acquisition and Rehabilitation of Affordable Housing Program Guidelines

(<https://housing.lacity.gov/wp-content/uploads/2025/04/ULA-Guidelines.pdf>), funding for the Small NOAH Program will support acquisitions of multifamily properties of 3-20 units to bring them under affordability covenants and;

- Community Land Trust and stewardship
- Shared/limited-equity tenant ownership;
- Tenant governance; and/or
- Other tenant-based homeownership strategies.



Scope of Work (RFP Page 6-10)

In contrast to many of LAHD's affordable housing funding programs, the Small NOAH Program funds will not be directly administered by LAHD. The Small NOAH Program will be administered by a contractor acting as a Fund Administrator, providing more flexibility in soliciting applicants for funding, working with applicants earlier in the predevelopment process, and streamlining various approval processes.

To implement this novel program, LAHD requires a contractor to provide the following services:

1. DEVELOPMENT OF IMPLEMENTATION PLANS AND GUIDELINES:

The Fund Administrator shall be responsible for developing and annually updating the following Plans and Guidelines that are necessary for Program administration. These Plans and Guidelines will further identify key provisions of the overall program design and implementation processes. All Plans and Guidelines should incorporate relevant program requirements as set forth in the Small NOAH Program Guidelines, and are subject to approval by LAHD.



Scope of Work (RFP Page 6-10)

- a. **Fund Administrator Capacity, Services, and Staffing Plan.** The Fund Administrator should develop a plan for staffing the main services outlined in its proposal. A staffing plan should identify key roles, responsibilities, labor-hours assigned to each role, and timelines for achieving full staffing, if additional headcount is being brought on for this contract. The staffing plan should specifically address how each of the roles will align with each of the services outlined in the Scope of Work.

- b. **Guidelines for Underwriting Standards.** These should specify, based on the contractor's lending experience for similar project types, the assumptions and criteria that will be applied to evaluate the necessary financial strength and specific acceptable tolerance ranges for key financial assumptions and potential challenges of each proposed transaction (Project Underwriting Guidelines), and to assess a project sponsor's necessary financial strength, organizational capacity, and relevant experience to operating the proposed housing project (Sponsor Underwriting Guidelines).



Scope of Work (RFP Page 6-10)

LAHD has developed underwriting standards for its lending practices, which may be made available to the Fund Administrator as reference points. However, LAHD projects tend to be much larger and more financially complex than the projects that will be funded under this program. As such, underwriting guidelines for this program will need to reflect the unique risks and opportunities associated with small multifamily acquisitions. Final Underwriting Standards will be approved by LAHD, and may require periodic updates.

- c. **Guidelines for Project Sponsor Outreach and Marketing Plan.** This plan will outline how the Fund Administrator engages potential funding applicants early, with a goal of educating them about the program and its requirements. Note that this engagement feeds into the Pre-Qualification process, which is a key role for the Fund Administrator as described by the Guidelines and further elaborated upon in this section, below.



Scope of Work (RFP Page 6-10)

- d. **Guidelines for Tenant Engagement and Leadership Plan.** This plan will outline how the Fund Administrator ensures that the residents will participate in the governance of acquired buildings. Tenant participation in building governance is a statutory requirement for the Small NOAH Program. The Fund Administrator is encouraged to work with the contractor administering the ULA Capacity-Building Program to deploy resources to tenants and oversee the formation of tenant leadership structures. LAHD will facilitate coordination between the contractors selected for the Capacity-Building Program and this program.



Scope of Work (RFP Page 6-10)

- e. **Plans and Guidelines for an Optimized Application Process.** The Small NOAH Program Guidelines describe three possible application processes: a rolling open-window model, a competitive selection process with multiple funding rounds per year, or a possible hybrid of those two options. The Fund Administrator should recommend the optimal application approach based on the contractor's past lending experience, in consultation with LAHD and based on anticipated available Program funding. This should specify the form and frequency of funding rounds, and for competitive funding awards, the scoring criteria and methodology that would govern application selection. Note that if a competitive process is implemented, the selection criteria must comply with the parameters set forth in the Small NOAH Program Guidelines.



Scope of Work (RFP Page 6-10)

2. SOLICITING BORROWERS AND ORIGINATING LOANS

Based on the ULA Small NOAH Program Guidelines, as well as the Implementation Guidelines and Plans to be established as described in Item 1 above, the Fund Administrator shall be responsible for ongoing Program administration, which includes delivery of the following program services:

- a. **PRE-QUALIFICATION OF PROJECT SPONSORS AND PRE-APPROVAL OF LOANS:** The Fund Administrator will pre-qualify funding applicants in order to avoid transaction delays and expedite closing of acquisitions. This is similar to how homebuyers get their mortgages preapproved by a bank, which would assess the applicants' creditworthiness and incomes to determine a maximum loan amount. This provides homebuyers with the certainty that they can access a mortgage loan even before they begin looking at properties. In the same vein, the Fund Administrator pre-qualifying acquisition sponsors will allow the sponsors to negotiate purchases and sales with confidence that funding will be made available.



Scope of Work (RFP Page 6-10)

The Fund Administrator will evaluate potential project sponsors by applying the Sponsor Underwriting Guidelines. Sponsors with sufficient capacity will receive pre-approvals for loans, with estimates of potential loan amounts and conditions for exercising their option to effectuate the loan.

- b. **UNDERWRITING LOAN APPLICATIONS:** Once a pre-qualified applicant has identified an acquisition target, the Fund Administrator will underwrite the transaction to ensure that it meets lending requirements as outlined in the Guidelines for Underwriting Standards.
- c. **SCORING APPLICATIONS (AS APPLICABLE):** If funds will be awarded through a competitive selection process, the Fund Administrator will be responsible for administering funding rounds, scoring applications based on pre-determined selection priorities, and selecting applications for funding award.



Scope of Work (RFP Page 6-10)

- d. **AWARDING OF ULA FUNDS AND SERVICING OF LOANS:** For projects that meet Underwriting Standards, the Fund Administrator will select awardees based on its application process. An open window application may allocate awards to projects on a first-come-first-served basis; a competitive funding round process may allocate awards to applications based on priority scoring. Once the awardee selection has been finalized with LAHD approval, the Fund Administrator executes loan documents with, and disburses funds to, the awardees via construction draws.

- e. **OPTION TO PROVIDE SELF-FUNDED LOANS AND SERVICING OF SELF-FUNDED LOANS:** The Fund Administrator has the option to lend its own funds to a project that is also receiving a ULA award. This loan must be tracked separately, may hold the senior lien position, and must have a term of at least ten years.



Scope of Work (RFP Page 6-10)

- f. **TENANT GOVERNANCE IN COORDINATION WITH ULA CAPACITY-BUILDING PROGRAM:** The Fund Administrator will ensure that funded projects understand the statutory requirement that tenants participate in the governance of their buildings. LAHD also provides a ULA Capacity-Building service through a separate contractor, which will focus on making resources and training available for tenants to participate in the property management of their buildings. The Fund Administrator will also be responsible for referring tenants to the resources and trainings that the Capacity-Building program contractor will provide.



Scope of Work (RFP Page 6-10)

3. LOAN MONITORING, REGULATORY COMPLIANCE, AND PERFORMANCE EVALUATION:

Note that LAHD has in-house Construction Services, Accessible Housing Program (AcHP), Asset Management, and Occupancy Monitoring teams who will work with the Fund Administrator to ensure compliance with funding requirements such as labor standards, accessibility, financial reporting, and monitoring of household incomes. In collaboration with these and other LAHD teams, the Fund Administrator will oversee a monitoring and compliance system to track the functioning of the program, and to inform ongoing program evaluation. As part of servicing and monitoring the loan, the Fund Administration will primarily ensure that:

- a. Rehabilitation work is completed according to established milestones and complies with all applicable LAHD rules and procedures, including labor, architectural design standards, and accessibility requirements;



Scope of Work (RFP Page 6-10)

- I. The Fund Administrator will monitor construction work and approve compliance with prevailing wage requirements prior to releasing each construction draw;
 - II. With LAHD support, the Fund Administrator will be the primary point of contact for borrowers requiring assistance on all other compliance matters during the construction phase;
- b. Funded projects provide annual Audited Financial Statements (AFS) to LAHD Asset Management;
 - c. Funded projects submit documentation on tenant incomes to LAHD Occupancy Monitoring. The Fund Administrator shall also be responsible for collecting and reporting Program performance metrics such as count of units preserved, demographic data on tenants and residents, and metrics related to cost effectiveness and timeliness.



Eligible Proposers (RFP Page 10)

Proposals will be accepted only from individuals or organization that meet the following criteria.

Note: Compliance with the following requirements must be met by the proposal submission deadline listed on the front cover of this RFP.

Proposers must:

1. Be qualified to conduct business in the State of California as evidenced by the organization's business registration with the California Secretary of State;
2. Be in good standing with the Secretary of State, if a corporation or limited liability company;
3. Have not been determined to be non-responsible or been debarred by the City pursuant to the Contractor Responsibility Ordinance;
4. Have not been debarred by the federal government, State of California or local government;



Eligible Proposers (RFP Page 10)

5. Have originated and serviced at least \$50,000,000 in loans to develop, maintain, improve, or acquire affordable housing, including loans for naturally occurring affordable housing (NOAH);
6. Have demonstrated experience working with nonprofits which acquire and rehabilitate small multifamily properties, including but not limited to Community Land Trusts (CLTs) and community development corporations (CDCs) and that are deeply connected to residents in neighborhoods and communities with an emphasis on historic communities of color that are facing elevated displacement pressure;
7. Be EITHER a Community Development Financial Institution (CDFI) OR a nonprofit financial institution with experience lending to affordable housing projects and CLTs, as demonstrated in item 6.



Eligible Proposers (RFP Page 10)

8. Not have any outstanding debt which has not been repaid or for which a repayment agreement plan has not been implemented, if the proposer has previously contracted with the State of California or the City of Los Angeles.
9. If the proposer has contracted with LAHD, the proposer must not have any outstanding disallowed costs or other liability to the City.



Budget and Sources of Funds (RFP Page 11-12)

The source of funds for this contract is the United to House LA (ULA) Fund allocation to the Acquisition and Rehabilitation of Affordable Housing Program. Allocations are established annually through the ULA Expenditure Plan, which includes an allocation for the upcoming fiscal year (FY), in addition to forecasted expenditure allocations for the two subsequent FYs.

As set forth in the approved FY 2024-25 ULA Expenditure Plan and established in the proposed FY 2025-26 ULA Expenditure Plan, the total contract amount for the first program year (FY 2025-26) is anticipated to be \$38,076,321, which includes the contractor's fees and program expenses to launch and implement the ULA Acquisition and Rehabilitation of Affordable Housing Small NOAH Program. The contractor's compensation, inclusive of administration costs and overhead, is capped at 2% of the total contract amount for each year. Additionally, a one-time cash advance for startup costs may be provided upon request.



Budget and Sources of Funds (RFP Page 11-12)

As 2% of the total contract supports program operations, the remaining 98% of the contract's value must be programmed for direct assistance in the form of loans for acquisitions and capital improvements.

The estimated annual budget for each subsequent contract year is projected in the table below based on the ULA 3-year Expenditure Plan. The actual budget and contract amount per year for this program is determined by a prescribed formula in the ULA Ordinance that allocates the House LA Fund, with subprogram allocations prescribed by the Acquisition and Rehabilitation of Affordable Housing Program Guidelines, and subject to the approval by the Los Angeles City Council and the Mayor through the Annual Expenditure Plan process.



Budget and Sources of Funds (RFP Page 11-12)

Annual Budget for ULA Small NOAH Program and Allowable 2% Contractor Compensation			
Program Year	Expenditure Plan Year	Total Contract Amount	Total Contractor Compensation (2%)
Year 1	FY 2024-25 FY 2025-26*	\$14,624,757 \$23,451,564 Total:\$38,076,321	\$761,526
Year 2	FY 2026-27*	\$23,256,507	\$465,130
Year 3	FY 2027-28*	\$23,256,507	\$465,130
Year 4	FY 2028-29	TBD	TBD
Year 5	FY 2029-30	TBD	TBD

*Estimated budget, subject to the approval by City Council and Mayor



Contract Term (RFP Page 13)

The initial contract shall commence upon full execution of a contract for a five-year term, with an option to renew for a second five-year term, subject to the availability of funds, contractor's continuing compliance with applicable Federal, State, and local government legislation, an evaluation of contractor's performance, and approval by the Mayor and City Council. If the contract is now renewed at the end of the original five-year contract term, except in the case of a breach of contract, there may be an offer for a one-year extension to facilitate selection of, and transition of programs to, a new Fund Administrator.

Only one contract will be issued under this RFP.



Technical Assistance (RFP Page 15)

All technical assistance questions* must be submitted by email to:
lahd.contractsprocurement@lacity.org, no later than Monday, October 13, 2025. When Submitting questions, enter the RFP title in the subject line.

A regularly updated Q&A document will be available on the RAMP website at www.RAMPLA.org, which will contain all of the answers, including those answered during this session.

To ensure fairness, no individual answers will be given.

**With the exception of those asked during the Proposers' Conference*



Proposal Submission Deadline (RFP Page 15)

Monday, October 27, 2025
(no later than 5:00 p.m.)

- Proposals must be submitted electronically only, to: lahd.contractsprocurement@lacity.org with a cover letter accompanying the proposal. The cover letter must bear a facsimile signature or signatures of the person(s) authorized to sign the proposal, and be addressed to: **Contracts and Procurement Unit.**
- Your proposal must be received no later than **5:00 p.m. (PT) on Monday, October 27, 2025.**



Evaluation Criteria (RFP Page 15-17)

Evaluation Criteria	Points
Demonstrated Experience and Ability	35
Program Materials, Administration Plan, and Funding Schedule	40
Experience with Expedited/Urgent Acquisitions	20
Quality of Program Design	30
Proposed Budget and Fees	5
Geography	5
Total Evaluation Points	100
Local Business Preference See section III. B. 12. Local Business Preference Program for details	Up to 12 points
Total Possible Points	112



Proposal Review Process (RFP Page 17-18)

1. All proposals shall be reviewed to determine that the minimum eligibility requirements are met (See Section II.C.). Ineligible proposers will be informed in writing.
2. All eligible proposals shall be reviewed, scored, and ranked.
3. Each eligible proposal shall be reviewed for costs that are reasonable, allowable, necessary, and competitive, as measured by a review of the line-item budget, and its competitive standing as compared to all other proposals.



Proposal Review Process (RFP Page 17-18)

4. A proposal's fee schedule pricing will be judged based on its proximity to LAHD's competitive market value pricing and other proposers' pricing.
5. At the City's sole discretion, oral interviews may be held with top-scoring proposers. The results of the oral review may determine the final funding recommendations.
6. Proposers shall be notified in writing about funding recommendations and evaluation results.



Proposal Appeal Process (RFP Page 18)

1. **Appeal Rights** – Proposers may appeal procedural issues only.
2. **Letter of Appeals** – Appeals shall be delivered electronically via email to LAHD at: lahd.contractsprocurement@lacity.org, no later than five (5) business days from the date that the notification of the results of the RFP was emailed. Written appeals may not include any new or additional information that was not submitted with the original proposal. Only one appeal per proposal will be permitted.
3. **Review Panel** – A panel composed of selected staff will review the appeal for this RFP. The decision of the panel will be LAHD's final recommendation.



General RFP Information



Statements Required with Proposal (RFP Pages 23-29)

- Contractor Responsibility Ordinance (CRO) Questionnaire
- CRO Pledge of Compliance
- Municipal Lobbying Ordinance CEC Form 50
- Municipal Campaign Finance Ordinance CEC Form 55
- Online – Equal Benefits Ordinance Compliance/First Source Hiring Compliance Affidavits
- Online – Disclosure Ordinance Affidavit(SDO & DBWCO)
- Living Wage Ordinance and Service Contractor Worker Retention Ordinance (if applicable)



Statements Required with Proposal (RFP Pages 23-29)

- Proposer Workforce Information/Non-Collusion Statement
- Business Services Implementation Plan Collaborator Agreements
- List of Subcontractors (if applicable)
- Iran Contracting Act of 2010 Compliance Affidavit
- Local Business Preference Program (LBPP) Affidavit of Eligibility



Contract Execution Requirements (RFP Pages 29-35)

- Insurance Certificates
- Secretary of State Documentation
- Corporate Documents
- City Business License Number
- Request for Taxpayer Identification Number (W-9)
- Nonprofit Status Documentation
- Certifications
- Child Support Obligations
- Nonresident/Foreign Tax Withholding
- Mayoral Executive Directive 35: Equitable Access to Contracting Opportunities



Living Wage Ordinance (LWO) and Service Contractor Worker Retention ordinance (SCWRO) (RFP Page 27-28)

- The information, including forms and rules and regulations, is available on the Bureau of Contract Administrations (BCA) webpage at <https://bca.lacity.org/>
- Effective Dates: July 1, 2025 - June 30, 2026
- \$17.87 per hour with health benefits of at least \$1.25 per hour

OR

- \$19.12 per hour without health benefits

Note: These rates will likely be revised effective July 1, 2026, after which proposers will be notified of the new rates.



Proposal Package



General Preparation Guidelines (RFP Pages 36-37)

- Proposal must be submitted in the legal name of your firm
- Must submit an original copy electronically to:
lahd.contractsprocurement@lacity.org
- Must include a cover letter, limited to one (1) page.
- State the number of years of direct and/or related experience in administering part or all of the services solicited in this RFP.
- Must be in the English language
- Narratives are to be limited to the pages indicated. Pages in excess of the stated limits will not be read and will not be considered in the scoring.
- Requested exhibits/attachments are not counted against the page limits



General Preparation Guidelines (RFP Pages 36-37)

- Pages must be numbered
- Use the indicative mood (will, shall, etc.) in narratives so that proposals can be easily converted to contract form
- The Proposal Checklist lists all narratives, attachments, and certifications that must be included
- Answers should be concise
- Clearly identify the service(s) to be provided



Narratives



Narratives (RFP Page 38-40)

Narrative 1: Demonstrated Experience and Ability (40 points) – Limit to 2 pages

Describe your organization's experience as it relates to the activities and responsibilities outlined in the Scope of Work (Section II.B.)

Please include the following details:

1. Names of entities for whom you provided such services, the scope of work, the terms of the agreements and contract amounts.
2. Describe the type of program, practices and protocols that you have developed and implemented on behalf of the requesting entities in the past. The proposer shall discuss its qualifications and experience in developing and/or administering similar programs.



Narratives (RFP Page 38-40)

Narrative 2: Program Materials, Administration Plan, and Funding Schedule – Limit to 15 pages

Provide a detailed description of the methods the proposer will use to meet the requirements set forth in Section II. B – Scope of Work of the RFP, and how the services will be performed. Submissions must be responsive to the overall goals of the required services, provide brief outlines of various guidelines and administration plans, and discuss approach to outreach to potential applicants, pre-qualifying applicants, coordinating tenant engagement, and propose a funding schedule that balances the needs of potential project sponsors with the operational realities of the Small NOAH Program:



Narratives (RFP Page 38-40)

Narrative 2: Program Materials, Administration Plan, and Funding Schedule – Limit to 15 pages

1. A comprehensive program design, staffing, and administration plan: As provided in item 1.A of the Scope of Work of this RFP (Section II.B), the comprehensive plan should describe the overall approach to stewarding funds, with an emphasis on how headcount and staff operations will be aligned with the proposed funding schedule. For example, a funding schedule that expects to disburse funds only once per year might necessitate a temporary expansion of headcount during the busy period; therefore, the narrative should describe how staff will be reassigned to handle the compressed workload. Moreover, a responsive proposal should discuss existing staff capacity, identify projected staffing needs, and establish a timeline for expanding headcount.



Narratives (RFP Page 38-40)

Narrative 2: Program Materials, Administration Plan, and Funding Schedule – Limit to 15 pages

2. Narrative discussions of organizational experience and approach to the following specific areas listed in the Scope of Work:
 - a. Underwriting Standards for both sponsor-level assessment and project-level assessment;
 - b. Marketing, outreach, and engagement for potential project partners;
 - c. Tenant participation in governance;
 - d. Designing community-focused loan programs with pre-qualification or pre-approval processes;



Narratives (RFP Page 38-40)

Narrative 2: Program Materials, Administration Plan, and Funding Schedule – Limit to 15 pages

- e. Scoring applicants in a competitive process (if applicable);
- f. Executing loan agreements and disbursing funds;
- g. Monitoring compliance with loan agreements and core regulatory requirements; and
- h. Using data to track and evaluate program performance.



Narratives (RFP Page 38-40)

Narrative 3: Experience with Expedited/Urgent Acquisitions – Limit to 2 pages

Speed of transactions is a major factor in structuring this program under a Fund Administrator. The marketing and pre-qualification activities carried out by the Fund Administrator are intended to minimize predevelopment timelines for nonprofit applicants to quickly obtain funding and complete acquisition under this program. Please provide a discussion of your organization's ability and experience with closing escrow within 60 days on real estate projects of at least three (3) units.



Narratives (RFP Pages 38-40)

Narrative 4: Quality of Program Design – Limit to 3 pages

Based on your organization’s experience working with Community Based Organizations (CBOs) and Community Land Trusts (CLTs), please describe a proposed program design framework that describes a recommended funding model, schedule, and process for deploying program funds to qualified project sponsors. Responsive proposals must specify a funding model and provide the rationale for this design choice. Please support your program design choices using high-quality data/surveys, market research, and lending experience. Strong proposals will also identify mechanisms for mitigating any adverse impacts of the proposed program design. Below are some considerations that may inform the proposed program design.



Narratives (RFP Pages 38-40)

Narrative 4: Quality of Program Design – Limit to 3 pages

A key task of the Fund Administrator will be ensuring alignment between the community's needs and the Small NOAH Program's design. The program envisions that the Fund Administrator will conduct outreach and marketing activities to build a bench of potential project sponsors. The Fund Administrator must balance the demands for funding with its own operational considerations. To that end, please recommend a funding model that would best meet these considerations. For example, the funding schedule could be conducted as an open window on a first-come-first-served basis, which may get money out the door quickly, but risks leaving the program without resources for most of the year if the funds are oversubscribed early on. Alternatively, the Fund Administrator could hold back half of the funds for projects that emerge later on in the year, or implement a competitive selection process to prioritize only the highest-quality projects.



Narratives (RFP Pages 38-40)

Narrative 5: Proposed Budget and Fees – Limit to 2 pages

Proposed Budget

Provide an accurate and complete proposed budget with supporting budget narrative that indicates the allocation of costs and the use of available resources to maximize the effectiveness of the scope of services.

Budget Development Guidelines

1. The total contract amount for the Small NOAH Program is not to exceed \$38,076,321 for the first year. Additional funding will be allocated in subsequent years, subject to City Council and Mayoral approval. The Fund Administrator's compensation shall not exceed 2% of the total contract amount.
2. Proposers are required to use the proposed fee schedule (see Attachment 12) to submit their budget for each cost item and billable hours based on the Scope of Work (Section II B).
3. The proposed budget should be reasonable, reflect current and proposed new staff, and should correspond to staff experience and capacity.



Narratives (RFP Pages 38-40)

Narrative 6: Geography – limit to 1 page

Demonstrated experience working with the region is desired. If your organization has one or more physical, staffed office locations in Southern California, please list office addresses and the number of staff who regularly work at each location.

Additionally, please describe any relevant lending activity your organization conducts within the City of Los Angeles, including the number of transactions completed within the City.



Proposal Checklist (Attachment 1) (RFP Page 40)

- Serves as the Table of Contents for your proposal and as a guide for all documents, which must be submitted with your proposal.
- Lists all narratives, attachments, exhibits and certifications (if applicable) that must be included as part of the proposal.
- Indicate in the page number column where the information can be found in your proposal.
- Insert the attachments where they are indicated on the Proposal Checklist.



Dates to Remember



Dates to Remember

Technical Assistance Deadline	October 13, 2025
Bid Due Date	October 27, 2025, by 5:00pm PT



Questions & Answers



Questions & Answers

Questions and answers from today's Proposers' Conference will be posted on the RAMP website, as well as, a copy of this PowerPoint presentation, a list of today's webinar participants, and a link to a recording of today's event.

Thank you



Thank You

